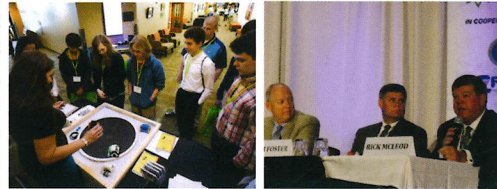
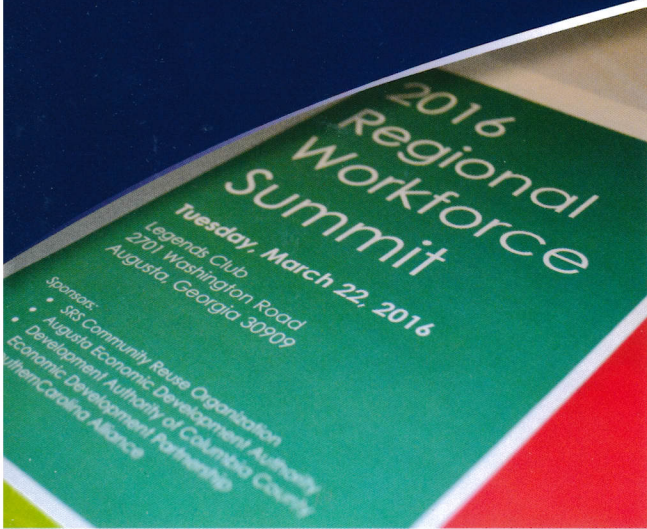




COMMUNITY REUSE ORGANIZATION

two states, one future



2016
ANNUAL
REPORT

2016

Advocacy, Facilitation, and Collaboration



Serving as Chair of the SRS Community Reuse Organization (SRSCRO) has been very educational. I have learned that while some things are certain and others are uncertain, the most certain is the uncertain. I have seen how much this organization has accomplished for our region through advocacy, facilitation and collaboration. I give thanks to the Board of Directors for their commitment and sacrifice. My recognition

and appreciation for the work of Rick, Mindy, Amy and Kim has greatly increased.

While the external environment for SRS budgets to accomplish its missions remains a very challenging one, the SRSCRO has worked effectively as a unified voice and advocated for stable and adequate funding for these missions. Although we are faced with transitions in a re-bid environment at SRS – change in existing SRS contractor leadership to potential change in SRS contractor makeup – the SRSCRO and staff understands the issues and continues to formulate and present a strategy that is in the best interest of the region

SRSCRO continues to work conscientiously with our partners to develop consensus around themes of mutual importance as it

relates to our aging workforce in the region. Our staff continues to work tirelessly to raise awareness of this issue and educate the community through facilitation and collaboration with regional academic institutions, economic organizations, and both SRS and other industry sectors.

The SRSCRO has become a trusted resource for influential leaders seeking to hear the views and opinions of local workforce issues, community impacts of SRS contract language, and regional policy as it relates to legacy cleanup and future SRS missions.

As we move forward, together we will continue our efforts to see SRS grow as a local economic engine and ensure we have jobs for our younger workforce for years to come. I am proud of what the SRSCRO accomplished in 2016 and excited about the future. Rest assured, the SRSCRO is committed to partner with our stakeholders to meet these goals today and is positioned to meet them in the future. As we move forward, our community remains strong and vibrant. You can read about some examples of the SRSCRO accomplishments in the following articles.

Sanford Loyd, Chair

Regional Workforce Summit

Are we, as a community, doing all we can to build, attract and retain future workers in our five-county region? This question dominated the SRSCRO Regional Workforce Summit held in Augusta, Georgia on March 22, 2016.

At the one-day Summit, workforce issues were raised by three separate panels, each with a different regional workforce position. Discussion included regional economic developers, nuclear and manufacturing executives, and area leaders in healthcare and cyber/information technology. Keynote speakers were Bill Bennett, national radio host and former US Secretary of Education, and Curt Steinhorst, a millennial speaker representing the newest generation entering the workforce.

Local industry CEOs, school board members, school superintendents, post-secondary education leaders and government officials attended the event that examined our regional challenge to fill more than 30,000 job openings over the next five years as a large number of experienced workers are retiring and new business is growing.

The Summit call to action was clear - regional industry, educators, government officials and economic developers must work together toward the common goal of preparing our workforce for the future. The ongoing goal is to close gaps between employer needs and workforce readiness.



Bill Bennett, national radio host and former US Secretary of Education addressed the Summit audience.

SRSCRO MISSION

The mission of the SRS Community Reuse Organization is to facilitate economic development opportunities associated with Savannah River Site technology, capabilities and missions and to serve as an informed, unified community voice for the five-county, two-state region.

Nuclear Workforce Initiative

Local students are learning about high technology career opportunities through the SRSCRO's Nuclear Workforce Initiative (NWI®). The Initiative supports science, technology, engineering and mathematics (STEM) programs and communicates the skills needed by the nuclear industry.

At an event arranged through NWI®, students from Augusta University, Augusta Technical College, Aiken Technical College and University of South Carolina Aiken had the opportunity to talk with Department of Energy leaders about preparing for the nuclear industry.

During October, about 1,500 middle and high school students and teachers participated in nationally recognized Nuclear Science Week activities that were coordinated by NWI® with industry, education and community partners. Events included facility tours, education events on college campuses and the 25th Annual Edward Teller Lecture and Banquet. STEM Career Connections was a highlight of the week for 250 high school students as they learned about careers in the SRSCRO region during the interactive forum hosted by the SRSCRO.

NWI® and its many partners are focused on ensuring that people of the greater SRSCRO region have an opportunity to develop the skills needed for regional nuclear industry jobs, something we call "Growing Our Own Through Collaboration®."



During June 2016, Dr. Monica Regalbuto, Assistant Secretary for DOE-EM and Mr. Jack Craig, DOE-SR Manager, met with local college students from across the region to discuss nuclear career opportunities.



Students from Allendale, SC learned about regional job opportunities at STEM Career Connections.



Teachers from GA and SC participated in the Southeastern Summer Nuclear Institute that included a dinner presentation about US Navy nuclear power training.



I am very proud of the partnership between our organizations and the recognition of our program," Loyd said. "By reinvesting money recouped from surplus and unused items, SRSCRO can help create jobs, sponsor new business development and advocate for Site missions locally and regionally.



2016 DOE Energy Sustainability Award recipients

Assets for Services Award

For the first time ever, the SRS Community Reuse Organization and Savannah River Site management team have jointly received a 2016 Energy Sustainability Award, a prestigious Department of Energy recognition.

Each year, DOE acknowledges outstanding performances by sites and individuals who contribute significantly to government-wide programs. SRSCRO often uses excess and operating resources at SRS to benefit local communities — a positive example of sustainability.

Through the joint partnership, surplus government-owned items and no-longer needed equipment can be sold to augment DOE missions and promote local economic development. Prior to public advertising, those items also may be used to stimulate the business climate in a five-county area and initiate quality-of-life programs, if specific needs are identified.

Electronics, furniture, air conditioners, copper wire, generators and heavy equipment are commonly sold. Bolin Marketing Group, a local leader in the industrial surplus market, partners with SRSCRO on a subcontract basis to remove and sell assets from SRS.

In addition, in 2016 the SRSCRO successfully completed Phase I of a large scale "assets for services" test project to remove and dispose of 16 aged trailers formerly used as temporary offices at SRS. This project involves SRSCRO removing the trailers at no cost to U.S. taxpayers and in return, receiving excess site assets.

Community Issues - Advocacy

For the fourth year in a row, the SRSCRO hosted a community forum at the Aiken Technical College Amphitheater, where top local Department of Energy managers discussed the funding outlook and plans for future work at the Savannah River Site. During the event, Jack Craig, DOE-SR Manager, and Doug Dearolph, National Nuclear Security Administration (NNSA) manager at SRS, discussed President Barack Obama's proposed budget for fiscal year 2017.

The SRSCRO was part of a group of local leaders on its annual spring trip to Washington, D.C. The annual trip to Washington is a collaborative effort between the Augusta, North Augusta, Aiken, and Columbia County Chambers of Commerce. This trip allowed approximately thirty regional leaders to make the trek to our nation's capital for three days of visits to have their collective voice heard. During the trip, the leaders meet with Senators and Congressmen and staffers from both South Carolina and Georgia. In addition, trips are made to government agencies with a community presence and impact, such as the Department of Energy and the Pentagon.

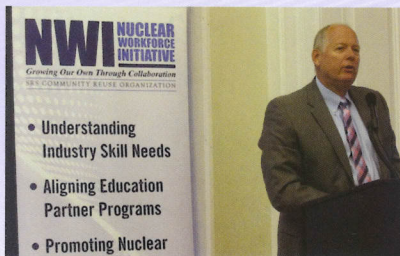
In 2016, the SRSCRO made three additional trips to Capitol Hill and to Department of Energy's (DOE) offices to advocate for SRS funding and missions.



Department of Energy managers Jack Craig and Doug Dearolph participate in the SRS Community Reuse Organization's public forum at Aiken Technical College



Group of local leaders on annual trip to Washington, DC



*Photo Credit to The Augusta Chronicle
Jack Craig, DOE-SR Manager spoke to community leaders about education and career opportunities made possible through the WORC Program.*

WORC Grant

The Department of Energy - Environmental Management (DOE-EM) organization in partnership with the National Nuclear Security Administration (NNSA) is providing \$1 million a year for the next 5 years to help fill future workforce needs at the Savannah River Site (SRS).

In May 2016, the DOE grant was awarded to the SRSCRO for the Workforce Opportunities in Regional Careers (WORC) program. WORC is a 5-year initiative to attract and prepare students for careers in the nuclear industry, specifically at SRS.

The WORC program involves Aiken Technical College, Augusta Technical College, Augusta University, University of South Carolina Aiken, and University of South Carolina Salkehatchie

degree programs directly related to the industry.

Collectively, the SRSCRO, DOE, local colleges and universities have successfully implemented a similar 5-year grant called ANSR — Advancing Nuclear Skills Regionally that also began with funding from DOE to help students connect with the nuclear workforce. During the last five years, more than 600 students enrolled in ANSR programs; 195 have graduated; and 86% of the graduates are working in their chosen field, many at SRS.

WORC will continue to help fill workforce pipeline needs of DOE by offering program marketing to attract students, scholarships and potential on-the-job training opportunities.

Community Commitment Plan

On June 30, 2016, the U.S. Department of Energy (DOE) issued its Final Request for Proposal (RFP) for liquid waste services at the Savannah River Site (SRS). The Final RFP primarily includes cost-plus-award-fee contract line items for the purpose of providing liquid waste services at SRS. The SRSCRO had requested that DOE also include in the new contract a Community Commitment clause as required by the Department of Energy Acquisition Regulation. This requirement was included in the final RFP and requires the Contractor to submit to DOE an annual plan for community commitment activities and report on program progress semi-annually. The Contractor's annual plan for community commitment activities will identify those meaningful actions and activities that

the Contractor intends to implement within the surrounding counties and local municipalities.

An additional concern addressed by the SRSCRO centered on the anticipated workforce attrition (significant potential retirees) in particular, the recruitment, training, and retention of anticipated new hires for workforce needs. In the Final RFP, the Contractor will be evaluated on its approach to ensuring an adequate workforce is available with the appropriate skills and qualifications necessary to safely and effectively accomplish the work over the term of the contract. In addition, DOE will evaluate the Contractor's approaches to recruit, train, and maintain its workforce, including interim fluctuations in workload, ramp-up and ramp-down, as well as the source of the Contractor's personnel.



*Photo Credit to the Aiken Standard
About 80 people representing more than 20 businesses attended Day 1 of a two-day Industry Day event hosted by the Department of Energy to discuss the Savannah River Site liquid waste contract.*

SUMMARY STATEMENTS OF FINANCIAL POSITION

As of June 30, 2016 and 2015

ASSETS

CURRENT ASSETS

	2016	2015
Cash and Cash Equivalents	\$ 569,976	\$367,222
Investments	\$ 4,536,052	\$4,706,712
Inventory	\$ 116,128	\$158,853
Accounts Receivable	\$ 48,609	\$35,687
Grant Reimbursements Receivable	\$ -	\$48,718
Total Current Assets	\$ 5,270,765	\$5,317,192

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES

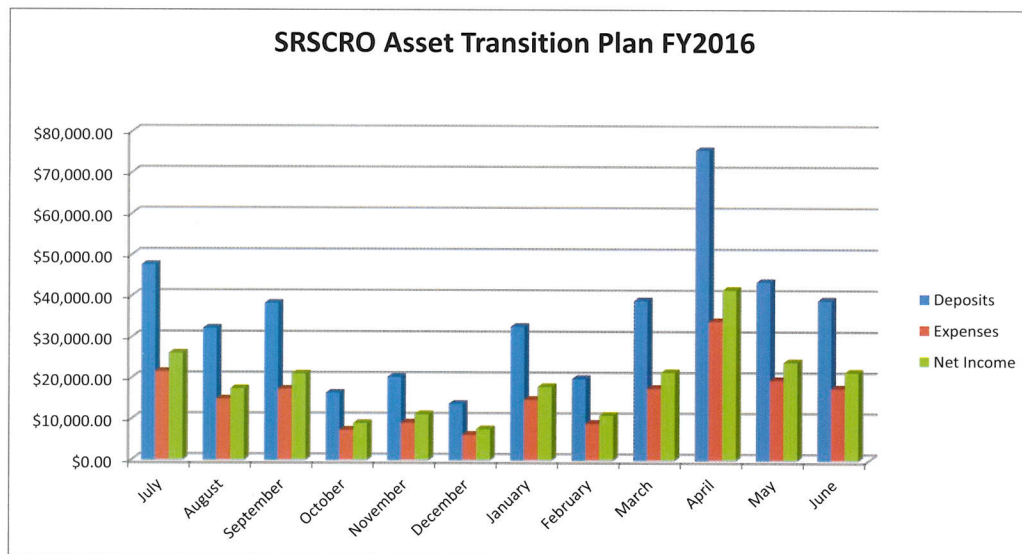
Accounts Payable	\$ 78,002	\$83,959
Deferred Revenue	\$ 8,500	
Total Liabilities	\$ 86,502	\$83,959

NET ASSETS

Unrestricted	\$ 5,184,263	\$5,233,233
Total Liabilities and Net Assets	\$ 5,270,765	\$5,317,192

Asset Transition Program

Through an agreement with the Department of Energy, the SRS Community Reuse Organization is the designated agency for donation of excess/surplus material no longer needed for Savannah River Site operations. In FY2016, the program returned approximately \$229,538 to the SRSCRO.



In Fiscal Year 2016, the Asset Transition Program and Assets for Services Program returned approximately \$665,000 in revenue to the SRSCRO.

SRSCRO BOARD OF DIRECTORS 2016

South Carolina

Danny R. Black, SC Representative at Large*

*Southern Carolina Alliance;
Congressional Appointment*

Terra L. Carroll

*North Augusta Chamber of Commerce;
North Augusta Chamber of Commerce Appointment*

Fred E. Humes

*Applied Research Center;
Economic Development Partnership Appointment*

J. David Jameson, SRSCRO Vice Chair*

*Greater Aiken Chamber of Commerce;
Greater Aiken Chamber of Commerce Appointment*

Dr. Sandra J. Jordan

*University of South Carolina Aiken;
Congressional Appointment*

Dr. Forest Mahan

*Aiken Technical College;
Congressional Appointment*

Anne Rice, SRSCRO Treasurer*

*(Retired);
Allendale/Barnwell County Council Appointment (Rotating)*

William E. Robinson

*(Retired);
Southern Carolina Alliance Appointment*

Chuck Smith, SC Representative at Large*

*Edward Jones Investments;
Aiken County Council Appointment*

Carolyne Williams

*(Retired);
Southern Carolina Alliance Appointment*

Will Williams

*Economic Development Partnership;
Economic Development Partnership Appointment*

Georgia

Robert F. Bennett, SRSCRO Secretary*

*Development Authority of Columbia County;
Development Authority of Columbia County Appointment*

Sanford Loyd, SRSCRO Chair*

*Sanford Loyd, CPA; PC;
Augusta Metro Chamber of Commerce Appointment*

Dr. J. Christopher Noah, GA Representative at Large*

*(Retired);
Columbia County Commission Appointment*

Karyn Nixon

*Augusta University;
Congressional Appointment*

Dr. Lisa L. Palmer

*Augusta Technical College;
Congressional Appointment*

Susan E. Parr

*Augusta Metro Chamber of Commerce;
Augusta Metro Chamber of Commerce Appointment*

John Ray

*WRDW-TV;
Augusta Metro Chamber of Commerce Appointment*

Tammy G. Shepherd

*Columbia County Chamber of Commerce;
Columbia County Chamber of Commerce Appointment*

Walter C. Sprouse, Jr.

*Augusta Economic Development Authority;
Augusta Economic Development Authority Appointment*

William R. Toole

*W. R. Toole Engineers;
Augusta/Richmond County Consolidated Government Appointment*

Reagan Williams

*Sherman & Hemstreet;
Congressional Appointment*

**Executive Committee Member*



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