



COMMUNITY REUSE ORGANIZATION

two states, one future



2018

ANNUAL

REPORT

25th ANNIVERSARY 1993-2018

1991

COLD WAR ENDS.
Defense downsizing begins



1994

DOE Office of Community and
Worker Transition created



1997

SRRDI awarded
Bridgeston



1993

Savannah River Regional
Diversification Initiative Chartered

1996

SRRDI formally recognized as DOE
Community Reuse Organization

two states.
one future.

SRRDI

2018: Changes, Challenges & Opportunities



I am finishing my first year of a two-year term as SRSCRO Chair. Actually, this is my second time as Chair having served in the same capacity over eight years ago. I am constantly amazed at the contributions of this organization to our region. The SRSCRO focus is a comprehensive economic development plan that leverages the existing capabilities, talents and resources of the Savannah River Site and the SRSCRO Region for new job creation and economic growth. Nevertheless, it is in no way limited to any single focused effort.

For example, in the past five years alone, the SRSCRO is approaching \$4 million in community investments, through such things as Career Connection Forums, regional industrial park expenditures, Regional Workforce Studies, and support for local economic recruitment efforts. In addition, as fiscal agent and grant manager, the SRSCRO has secured and provided approximately \$6 million to our five local colleges and university partners. In this Annual Report, we are highlighting a few of these efforts but focusing more on commemorating the rich history and recapping efforts of the SRSCRO's 25th year anniversary.

Just like several times in its 25-year history, we find ourselves facing many changes as it relates to SRS right now. All three major contracts supporting the Department of Energy (DOE) are in various phases of re-bid. This includes the treatment and disposal of liquid waste, the Paramilitary Security Services contract, and the M&O operating contract. While much of the work will remain the same over the next 5-7 years, many of the company names the local community has grown accustomed to will change. In addition, a Departmental decision on a joint National Nuclear Security Administration (NNSA)/Office of Environmental Management Study regarding the future scope of NNSA activities at SRS, including the possibility of NNSA becoming the SRS landlord, is forthcoming.

We will also be facing new challenges in the years ahead. Thousands of younger workers will be replacing retiring workers over the next 3-5 years and the transition has already started. The future of the Mixed Oxide Fuel Fabrication Facility (MOX) is in jeopardy and, if terminated, the entire closure process could take years. Furthermore, the NNSA has announced its interest in repurposing the MOX at SRS to produce plutonium pits. One thing for sure, we are in for a lengthy and arduous period before the "recommendation" of Pit Production becomes a final decision and the termination of MOX becomes a reality.

However, the future is full of opportunities for the SRSCRO region. The possibility of a new state of the art advanced manufacturing laboratory and office space associated with the Savannah River National Laboratory (SRNL) that will be located on the campus of the University of South Carolina Aiken still exists. This Advanced Manufacturing Collaborative (AMC) could be a "game changer" for SRNL, the State, and the community. The SRS region is ideally positioned and equipped to assist in the national security missions and the defense of the energy grid and other critical energy infrastructure assets, and is an ideal place to form a cybersecurity collaboration between the Department of Defense (DOD) and DOE. We are beginning a socialization effort to make policy makers, national security leaders, cybersecurity technology providers, and critical infrastructure owner/operators aware of this unprecedented opportunity.

I want to express my sincere appreciation to the SRSCRO Board and its professional staff. It has been my privilege to work with such a talented group of people. As we celebrate the SRSCRO's 25th year anniversary, one thing is certain: the SRSCRO will be here to assist the community as we have done in the past regardless of the changes, challenges, or opportunities that may come our way. May be another 25 years, who knows!

J. David Jameson
SRSCRO Chair

“The SRSCRO was created 25 years ago for the sole purpose of helping to diversify the economy so we weren't so dependent on SRS jobs. We have made great strides toward that goal.”

– Rick Toole, SRSCRO Chair
1993-1994, 2000, and 2008-2009; Board of Directors
1993-present

“The SRSCRO has proven to be a valuable partner to economic developers throughout the five-county region. Dollars generated through the Asset Transition Program are helping to build infrastructure needed to attract new industry.”

– Danny Black, Board of Directors
1993-present

“The SRSCRO plays a vital role as a unified voice for the region when it comes to speaking to DOE and Congress about issues associated with SRS. This is one of very few groups they can count on to deliver a single message.”

– David Jameson, SRSCRO Chair
2010-2011 and 2018-2019;
Board of Directors 2006-present

“Our diversified board of directors representing five counties in two states has played a key role in advocating for new missions for the Savannah River Site and in supporting those that are already here.”

– Robbie Bennett, SRSCRO
Vice Chair; Board of Directors
2014-present

...ds \$3M for
...e investment

2006

Name changed to SRS
Community Reuse Organization

2010

Nuclear Workforce Initiative created
• DC Press Conference on Yucca Mtn.

2005

Asset Transition Program created
for surplus equipment disposal

2008

Rick McLeod named
SRSCRO President / CEO

2013

Grassr
to Clar

SRSCRO: Celebrating 25 Years of Successful Partnership

Community leaders from Georgia and South Carolina are celebrating 25 years of a productive two-state partnership that has promoted the growth of businesses, transformed federal surplus equipment into economic development dollars and raised a unified voice of support for the region's largest employer.

Born out of the federal defense downsizing that followed the end of the Cold War, the SRS Community Reuse Organization (SRSCRO) has forged robust and unprecedented partnerships with economic development groups, government entities, educational institutions and business leaders. These partnerships have enabled the SRSCRO to facilitate career development for a generation of job seekers in nuclear energy, manufacturing, cybersecurity and other critical industries.

At the same time, the group's leaders have been outspoken advocates for maximizing the capabilities of the Department of Energy's Savannah River Site.

An Indelible Imprint

Originally chartered as the Savannah River Regional Diversification Initiative (SRRDI) in 1993, the organization received \$6 million in early seed funding from the Department of Energy to help diversify the region's economy by supporting private sector job creation as defense missions and workforce were downsized. It was part of a nationwide effort to help DOE "host communities" negatively impacted by post-Cold War reductions.

Throughout its quarter-century history, the SRSCRO has left an indelible imprint on the region's economy by assisting new business startups in the region, helping existing businesses expand and creating new high-value jobs.

For example, in August 1997, the SRRDI Board of Directors voted unanimously to apply \$3 million of the Initiative's funds to help attract a \$435 million investment by Bridgestone/Firestone to the five-county region. The international tire manufacturer proved to be one of the region's biggest success stories. The facility now employs 1,800 workers and represents an investment of \$1.2 billion.

Alliances with Education

Over the years, alliances with local educators have paid big dividends, fostering the SRSCRO regional workforce goal of "Growing Our Own through Collaboration®" and promoting an expanding nuclear workforce through its Nuclear Workforce Initiative (NWI®). Education partners include Aiken Technical College, Augusta Technical College, Augusta University, University of South Carolina Aiken and University of South Carolina Salkehatchie.

The Department of Energy (DOE) has awarded the SRSCRO nearly \$8 million since 2009 to support the SRSCRO's collaborative effort with education partners that helps local residents develop the skills needed for local jobs. Specifically, the Advancing Nuclear Skills Regionally (ANSR) program established new nuclear training and education programs in the region, and the Workforce Opportunities in Regional Careers (WORC) program is providing scholarships for students to pursue fields of study relevant to local workforce needs. More than 600 students have enrolled in the various ANSR degree programs, and more than 200 students have graduated. At least 85% of the ANSR graduates are employed and 7% of the students are pursuing advanced degrees. Through WORC, more than 450 scholarships have been awarded to students pursuing fields of study that align with regional nuclear workforce needs.

The SRSCRO's education and employer partners join forces annually to promote nuclear science career awareness as part of Nuclear Science Week. The SRSCRO coordinates this regional committee that provides facility tours, education outreach and social events centered on the theme "Get to Know Nuclear." Over 15,000 local residents have participated in these programs since the SRSCRO first coordinated the national Big Event for Nuclear Science Week 2013.

Successful education alliances have paved the way for new opportunities in the region. Most recently, the SRSCRO was awarded funding by the US2020 City Network to support science and technology education for rural programs. The award connects education leaders in Allendale, SC with a coalition of cities across the nation experimenting with new education strategies for increased impact in underserved populations.



Two States One Future

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The SRSCRO has been a visionary catalyst for the creation of training and education programs that meet current and evolving workforce needs through strong regional partnerships.”

—Susan Winsor, SRSCRO
Chair 2006-2007 and
2014-2015; Board of
Directors 1999-2016

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Building a Regional Workforce

The SRSCRO has remained at the forefront in identifying future workforce needs. The 2015 Regional Workforce Study concluded regional employers will need to fill a projected 37,000 job openings in the region by 2020. The detailed labor study delved into four of the region's key economic drivers – nuclear, manufacturing, cybersecurity/information technology, and healthcare.

A year later, SRSCRO convened a Regional Workforce Summit, drawing leaders from healthcare, cyber-information technology, nuclear, manufacturing, and economic development. The event examined the regional challenge to fill job openings as a large number of experienced workers retire and new businesses grow.



The “Connections” series was born out of the Summit in response to regional industry and education leaders’ request to connect more frequently on workforce topics. The SRSCRO convened two forums - Manufacturing & Education Connections and Cyber & Education Connections - during 2017 and 2018 respectively.



Today, the SRSCRO has broadened its workforce development push, hosting STEM Career Connections® in partnership with local employers and educators. Over a six-year span, more than 2000 high school students and educators have attended the interactive forum to learn about local Science, Technology, Engineering and Math (STEM) careers in the SRSCRO region.

Transforming Unused Assets into Investments

To fund its efforts, the SRSCRO transforms old, unneeded equipment at the Savannah River Site into dollars to be invested in worker training and economic growth through the Asset Transition Program as DOE’s designated agency. The equipment is liquidated at yard sale prices – pennies on the

dollar – generating revenue for the SRSCRO while minimizing DOE disposition costs.

As an example, working with its subcontractor, the SRSCRO removed and disposed of 39 aged trailers formerly used as temporary offices at SRS. Projects like this have generated an estimated taxpayer savings of over \$9 million in avoided demolition and disposal costs, while generating cash for investments in the economy.

The impressive financial performance of the Asset Transition Program has enabled the SRSCRO to distribute funds to the region for infrastructure improvement projects, matching funds for general economic development purposes and various studies on topics of importance to the region, including radioactive waste disposal, SRS infrastructure needs and comprehensive nuclear fuel cycle research. In the past five years, the organization has invested more than \$3.5 million in these critical areas.

A Unified Voice

Over 25-years, the SRSCRO has been led by a Board of Directors composed of distinguished leaders drawn from many facets of life and leadership in the region. From bankers to educators, media executives, and other professionals, these directors have worked tirelessly to maximize the resources and influence of a two-state coalition in support of economic growth and new missions for the Savannah River Site.

Board involvement is facilitated by Rick McLeod, the group’s fourth and longest-serving President and CEO. Under his guidance, board members have invested the time required to become familiar with pressing issues affecting the future of the Savannah River Site, including obtaining adequate Congressional funding, maintaining existing work scope, and improving the outlook for new missions. From its highly informed perspective, the Board has consistently provided a unified voice of support for new missions that will maximize the considerable technical capabilities and superior talent pool of the Savannah River Site.

On a national scale, the SRSCRO voice is heard, too. The SRSCRO undertook a comprehensive regional education campaign aimed at developing a community consensus on a path forward in responding to the Government’s decision to halt work on Yucca Mountain. Outreach included testimony before a Presidential Blue Ribbon Commission and Congressional committees and was highlighted by a well-attended press conference featuring SRSCRO board members at the National Press Club in Washington, D.C.

The story of the SRSCRO is the story of a quarter century of progress, partnership and promise. It is a story that continues today as the two-state region prepares for the opportunities that tomorrow is sure to bring.

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Issues related to the nuclear industry like disposal of radioactive waste can be complex and difficult to grasp. The SRSCRO regularly produces information that explains the challenge and what it means to our region.”

– **Sanford Loyd, SRSCRO Chair 2016-2017; Board of Directors 2008-present**

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SUMMARY STATEMENTS OF FINANCIAL POSITION

As of June 30, 2018 and 2017

ASSETS

CURRENT ASSETS	2018	2017
Cash and Cash Equivalents	\$ 431,217	\$ 568,084
Investments	\$ 5,793,520	\$ 5,585,764
Accounts Receivable	\$ 6,400	\$ 5,602
Grant Reimbursements Receivable	\$ 135,250	\$ 108,557
Inventory	\$ 134,217	\$ 161,229
Total Current Assets	\$ 6,500,604	\$ 6,429,236

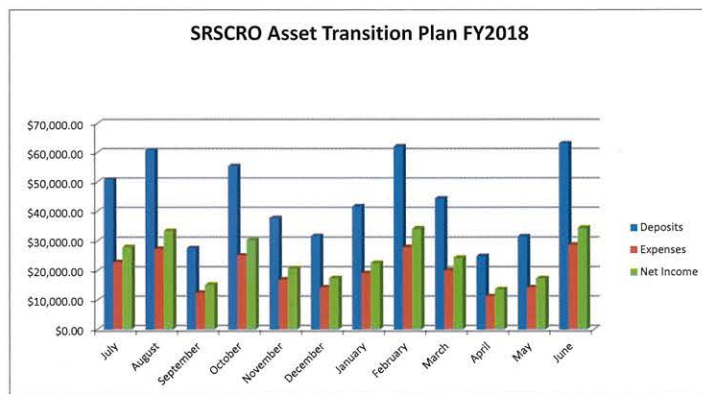
LIABILITIES AND NET ASSETS

CURRENT LIABILITIES	2018	2017
Accounts Payable	\$ 238,385	\$ 104,335
Deferred Revenue	\$ 13,500	\$ 15,500
Total Liabilities	\$ 251,885	\$ 119,835
NET ASSETS		
Unrestricted	\$ 6,248,719	\$ 6,309,401
Total Liabilities and Net Assets	\$ 6,500,604	\$ 6,429,236

Asset Transition Program

Through an agreement with the Department of Energy, the SRS Community Reuse Organization is the designated agency for donation of excess/surplus material no longer needed for Savannah River Site operations.

A new program designated as the Asset Removal Projects began in 2015 and the Assets for Services component, a test project to remove and dispose of 39 aged trailers formerly used as temporary offices at SRS, was initiated. The project has generated an estimated taxpayer savings of \$9 million in avoided disposal costs and avoided trailer demolition costs. Through these programs \$278,243 was returned to the SRSCRO in FY2018.



In Fiscal Year 2018, the Asset Transition Program and Asset Removal Projects returned approximately \$278,243 to the SRSCRO.

SRSCRO MISSION: The mission of the SRS Community Reuse Organization is to facilitate economic development opportunities associated with Savannah River Site technology, capabilities and missions and to serve as an informed, unified community voice for the five-county, two-state region.

SRSCRO BOARD OF DIRECTORS 2018

South Carolina

Danny Black

*Southern Carolina Alliance;
Congressional Appointment*

Terra L. Carroll

*North Augusta Chamber of Commerce;
North Augusta Chamber of Commerce Appointment*

Fred E. Humes

*Applied Research Center;
Economic Development Partnership Appointment*

J. David Jameson, SRSCRO Chair*

*Greater Aiken Chamber of Commerce;
Greater Aiken Chamber of Commerce Appointment*

Dr. Sandra J. Jordan

*University of South Carolina Aiken;
Congressional Appointment*

Dr. Forest Mahan

*Aiken Technical College;
Congressional Appointment*

Anne Rice, SRSCRO Treasurer*

*(Retired);
Allendale/Barnwell County Council Appointment (Rotating)*

William E. Robinson

*(Retired);
Southern Carolina Alliance Appointment*

Chuck Smith

*Edward Jones Investments;
Aiken County Council Appointment*

Carolyne Williams

*(Retired);
Southern Carolina Alliance Appointment*

Will Williams, SC Representative at Large*

*Economic Development Partnership;
Economic Development Partnership Appointment*

Georgia

Robert F. Bennett, SRSCRO Vice Chair*

*Development Authority of Columbia County;
Development Authority of Columbia County Appointment*

Tom Clark

*Alliance for Fort Gordon;
Congressional Appointment*

Michael Duckworth

*OBGYN Partners of Augusta;
Augusta Metro Chamber of Commerce Appointment*

Sanford Loyd, SRSCRO Immediate Past Chair*

*Sanford Loyd, CPA, PC;
Augusta Metro Chamber of Commerce Appointment*

Dr. J. Christopher Noah, GA Representative at Large*

*(Retired);
Columbia County Commission Appointment*

Karyn Nixon, SRSCRO Secretary*

*Augusta University;
Congressional Appointment*

Dr. Lisa L. Palmer

*Augusta Technical College;
Congressional Appointment*

Susan E. Parr

*Augusta Metro Chamber of Commerce;
Augusta Metro Chamber of Commerce Appointment*

Tammy G. Shepherd

*Columbia County Chamber of Commerce;
Columbia County Chamber of Commerce Appointment*

William R. Toole

*W.R. Toole Engineers;
Augusta/Richmond County Consolidated Government Appointment*

Cal Wray

*Augusta Economic Development Authority;
Augusta Economic Development Authority Appointment*

*Executive Committee Member



COMMUNITY REUSE ORGANIZATION

two states, one future

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