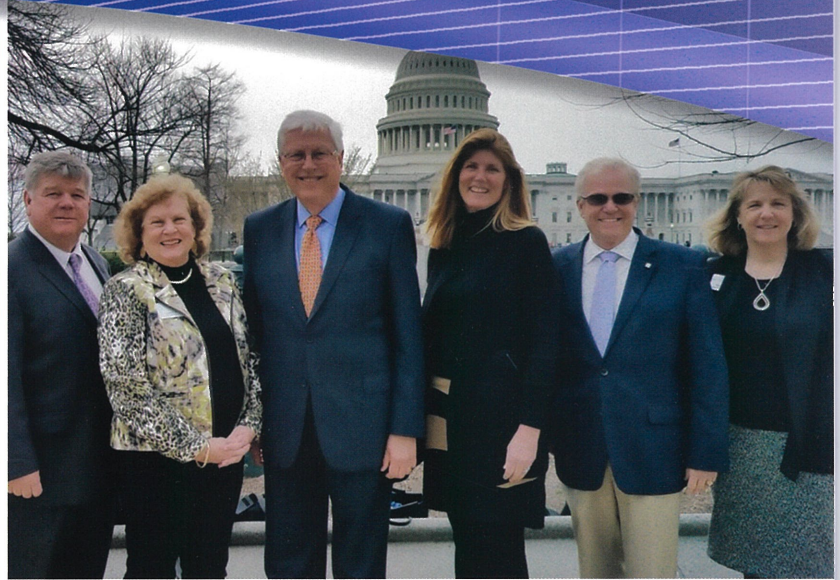




COMMUNITY REUSE ORGANIZATION

two states, one future



2019

ANNUAL

REPORT

The Next 25 Years Begins Now



It has been an honor to serve as the SRSCRO Chair during its 25th anniversary which we celebrated in 2018. In last year's annual report, we highlighted the many accomplishments the SRSCRO had contributed to our region. This year, we are highlighting a few of the efforts the SRSCRO will undertake as it begins what could be its next 25 years.

This finishes my role as the SRSCRO Chair, but my role as the immediate past chair begins. Mr. Robbie Bennett with the Development Authority of Columbia County will assume the chair position for the next two years. I have the utmost respect for him, and I am sure he will lead energetically and enthusiastically.

I can attest that the SRSCRO is a dynamic action-based organization. We have invested \$4.5 million over the past five years in regional programs like Career Connection Forums, regional industrial park expenditures, Regional Workforce Studies, and support for local economic recruitment efforts. In addition, as fiscal agent and grant manager, the SRSCRO has secured and provided approximately \$6 million to our five local college and university partners. Based upon these efforts, the SRSCRO was awarded another \$5 million, five-year, grant from the National Nuclear Security Administration (NNSA) to help prepare the workforce for its enduring missions.

The foundation for the future has been set, and the future SRSCRO will evolve to meet the challenges ahead. As we prepare for the next two years, the SRSCRO Board has developed three action-based themes that capture our efforts moving forward. These are:

- Educate
- Engage
- Advocate

These actions lay a strong groundwork for the future of the SRSCRO and are also a centerpiece of our new and improved website.

As always, I would like to thank our directors for their counsel and guidance throughout the past two years. I am proudly reminded each day of the commitment to excellence that our staff displays. It is these positive attributes from the Board and Staff that you can count on as we embark on our next 25 years.

J. David Jameson
SRSCRO Chair

SRSCRO:

Borne out of the federal defense downsizing that followed the end of the Cold War, the SRS Community Reuse Organization (SRSCRO) celebrated its 25th year anniversary in 2018. Last year's annual report noted the regional partnerships forged between local economic development groups, government entities, educational institutions and business leaders. These partnerships have been instrumental in enabling the SRSCRO to facilitate career development, promote the growth of regional businesses, and transform federal surplus equipment into economic development dollars, all the while being an outspoken advocate for the Department of Energy's Savannah River Site. As we look to the next 25 years, the SRSCRO will continue the existing partnerships and look forward to building new ones, and will continue its efforts to educate, advocate and engage.

— EDUCATE Regional Workforce

The SRSCRO is committed to assuring that local citizens are prepared for local jobs. This philosophy has remained central to the SRSCRO's education programs for over a decade. Our role is to strengthen local workforce development capabilities as Savannah River Site (SRS) missions expand and retirement attrition becomes reality.

Local workforce trends are significant. More than 1000 new workers are needed annually, just at SRS. Other industries in the region also seek many highly skilled workers.

To address long-term workforce demands, the SRSCRO worked with education partners and submitted a proposal to the Department of Energy (DOE). The DOE Environment



Looking to the Future—

Management (EM) and National Nuclear Security Administration (NNSA) offices recognize the workforce challenge, and in response, have collectively awarded the SRSCRO nearly \$9.8 million since 2011. The funds support local training, education programs and scholarships at Aiken Technical College, Augusta Technical College, Augusta University, University of South Carolina Aiken and University of South Carolina Salkehatchie.



About \$4.8 million funded the Advancing Nuclear Skills Regionally (ANSR) program that successfully established new training and education programs from 2011-2016. More recently, the Workforce Opportunities in Regional Careers (WORC) program is providing scholarships for students to pursue fields of study relevant to local workforce needs. More than 700 scholarships have been awarded at the five institutions so far. Hundreds of ANSR and WORC students have completed their studies and are employed at SRS and throughout the region.

On June 17, 2019, the Under Secretary for Nuclear Security of DOE and Administrator of the NNSA, Lisa Gordon-Hagerty, announced new funding for the WORC program to support workforce development related to NNSA's enduring missions. The agency provided a new contribution of \$1 million per year for the next five years to the WORC program administered by the SRSCRO. These funds will be used by the existing WORC educational partners and will include one new partner, Claflin University.

Looking forward, the SRSCRO will continue to administer the expanding WORC program. In 2020, our education plans also include coordinating the region's 8th Nuclear Science Week celebration, hosting the 8th annual STEM Career Connections®, and planning a new Nuclear & Education Connections event for the community.

—ENGAGE

SRS Enduring Missions, Legacy Cleanup & Regional Cyber

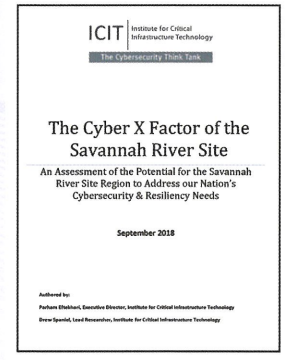
The SRSCRO does not consider the Savannah River Site (SRS) as a "closure" site. SRS has clearly defined future missions extending well into this century. It is a national asset, and the SRSCRO supports this position and is engaged at federal, state, and local levels voicing this support.

SRS is home to the storage of legacy radioactive waste. The existing waste tanks have provided over 60 years of safe storage for radioactive liquid waste. SRS was the first site to close two such tanks,

a major milestone toward stabilizing Cold War legacy materials. These two tank closures were followed with two more in 2012, two in 2013, one in 2015, and one in 2016. The SRSCRO is engaged and vested in ensuring the Site's mission to eventually close all waste tanks.

The SRS region is ideally positioned and equipped to assist in the national security missions and the defense of the energy grid and other critical energy infrastructure due to its unique assets, and is an ideal place to form a cybersecurity collaboration between the Department of Defense (DOD) and DOE. Local regional synergies, available collaborative opportunities, and a growing local workforce currently exist and are expanding, mainly due to the U.S. Army Cyber Command transfer to Fort Gordon in Augusta, GA which brings with it unparalleled technological, political and economic influences to the region. This partnership will promote the mutual exchange of information and resources to improve the security and resilience for both DOE and DOD.

We are currently engaged in socializing the concept of cybersecurity collaboration between the DOD and DOE in an effort to make policy makers, national security leaders, cybersecurity technology providers, and critical infrastructure owner/operators aware of this unprecedented opportunity. We hope these decision makers will ultimately investigate the untapped resources that exist in the SRS region and capitalize on these opportunities, which will benefit the nation from an economic, energy sector, and national security perspective.



— ADVOCATE

HLW Interpretation & Plutonium Processing

The SRSCRO is an advocate on a national scale. In 2013, our organization took the lead to facilitate a meeting of representatives of the five regional communities and representatives from the Carlsbad, NM community. This meeting began the discussion on using the Waste Isolation Pilot Plant (WIPP) to dispose of some waste currently stored at SRS, which technically meets the definition of transuranic (TRU) defense waste and can be accepted at WIPP. There was general agreement among these stakeholders that WIPP had the potential to be a disposal site for such waste and that this approach would benefit both the SRS region and the Carlsbad community.

This past year, DOE issued the Supplemental Notice Concerning U.S. Department of Energy Interpretation of High-Level Radioactive Waste (HLW). DOE interprets the statutory term such that some reprocessing wastes may be classified as not HLW (non-HLW) and may be disposed of in accordance with its radiological characteristics.

The SRSCRO believes this is a positive first step in potentially moving radioactive waste out of South Carolina. DOE has started a process to make this happen, and while it will be long and arduous, we are encouraged by their efforts.

The first action to be taken by DOE under this new interpretation will be the preparation of National Environmental Policy Act documentation to analyze disposing of Defense Waste Processing Facility (DWPF) recycle wastewater from SRS at a commercial low-level radioactive waste disposal facility under the HLW interpretation. The DWPF recycle wastewater would be treated, characterized, and if the performance objectives and waste acceptance criteria of a specific disposal facility are met, DOE could consider disposing of the waste as LLW under the department's HLW interpretation.

Changing the interpretation of the HLW definition opens new avenues for disposition of wastes currently stored at SRS and expedites cleanup. For SRS, it could mean over 2,000 vitrified glass containers could eventually be disposed as TRU waste with a disposal path other than Yucca Mountain.

The SRSCRO is also an advocate for SRS to be part of the Plutonium Processing mission. We are comfortable saying



SRS has the capability to perform this mission and we are always open to increasing enduring missions at SRS. In addition, SRS has been operating safely in our community for almost 70 years. SRS has the benefit of ample space to retrofit and expand existing facilities for the project.

We voiced our support at NNSA's public meeting on the scope for the Environmental Impact Statement (EIS) for Plutonium Pit Production as SRS. Relative to community impacts, we believe the scope of the EIS should include a thorough socioeconomic analysis. Merely identifying the number of workers during the peak year of construction and the number of operational workers for the various options does not consider the appreciable changes to regional socioeconomic characteristics that can be expected. We advocated for thorough analysis of the impacts on social, cultural, and economic resources, as well as natural resources.

Transforming MOX Unused Assets into Community Investments

To fund its efforts, the SRSCRO transforms old, unneeded equipment at the Savannah River Site into dollars to be invested in worker training and economic growth through the Asset Transition Program as DOE's designated agency. The equipment is liquidated at yard sale prices – pennies on the dollar – generating revenue for the SRSCRO while minimizing DOE disposition costs.

With the closure of MOX, the SRSCRO looks to partner with NNSA to serve as a potential cost-efficient option for the MOX surplus items, while at the same time being an advocate for the community and utilizing the potential revenue for local economic and workforce development efforts. By creating this new partnership, NNSA can accomplish two goals: 1) receive a proven cost avoidance advantage, and 2) assist local communities with creating jobs or accomplishing other reuse goals.



PHOTO SOURCE: NATIONAL NUCLEAR SECURITY ADMINISTRATION (NNSA)/GAO-19-25

STATEMENTS OF FINANCIAL POSITION

June 30, 2019 and 2018

ASSETS

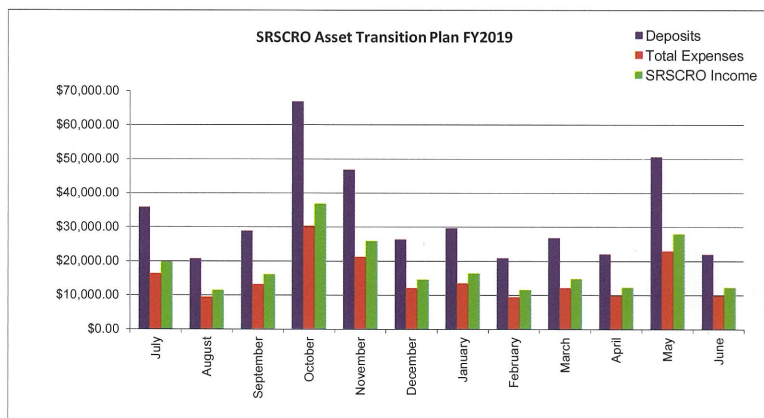
CURRENT ASSETS	2019	2018
Cash and Cash Equivalents	\$ 354,570	\$ 431,217
Investments	\$ 5,920,940	\$ 5,793,520
Accounts Receivable	\$ 9,480	\$ 6,400
Grant Reimbursements Receivable	\$ 132,403	\$ 135,250
Inventory	\$ 98,964	\$ 134,217
Total Current Assets	\$ 6,516,357	\$ 6,500,604

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES	2019	2018
Accounts Payable	\$ 180,974	\$ 238,385
Deferred Revenue	\$ 13,000	\$ 13,500
Total Liabilities	\$ 193,974	\$ 251,885
NET ASSETS		
Unrestricted	\$ 6,322,383	\$ 6,248,719
Total Liabilities and Net Assets	\$ 6,516,357	\$ 6,500,604

Asset Transition Program

Through an agreement with the Department of Energy, the SRS Community Reuse Organization is the designated agency for donation of excess/surplus material no longer needed for Savannah River Site operations.



In Fiscal Year 2019, the Asset Transition Program and Asset Removal Projects returned approximately \$398,337 to the SRSCRO.

SRSCRO MISSION: The mission of the SRS Community Reuse Organization is to facilitate economic development opportunities associated with Savannah River Site technology, capabilities and missions and to serve as an informed, unified community voice for the five-county, two-state region.

SRSCRO BOARD OF DIRECTORS 2019

South Carolina

Danny Black

*SouthernCarolina Alliance;
Congressional Appointment*

Terra L. Carroll

*North Augusta Chamber of Commerce;
North Augusta Chamber of Commerce Appointment*

Fred E. Humes

*Applied Research Center;
Economic Development Partnership Appointment*

J. David Jameson, SRSCRO Chair*

*Greater Aiken Chamber of Commerce;
Greater Aiken Chamber of Commerce Appointment*

Dr. Sandra J. Jordan

*University of South Carolina Aiken;
Congressional Appointment*

Dr. Forest Mahan

*Aiken Technical College;
Congressional Appointment*

Anne Rice, SRSCRO Treasurer*

*(Retired);
Allendale/Barnwell County Council Appointment (Rotating)*

William E. Robinson

*(Retired);
SouthernCarolina Alliance Appointment*

Chuck Smith

*Edward Jones Investments;
Aiken County Council Appointment*

Carolyne Williams

*(Retired);
SouthernCarolina Alliance Appointment*

Will Williams, SC Representative at Large*

*Economic Development Partnership;
Economic Development Partnership Appointment*

Georgia

Robert F. Bennett, SRSCRO Vice Chair*

*Development Authority of Columbia County;
Development Authority of Columbia County Appointment*

Tom Clark

*CSRA Alliance for Fort Gordon;
Congressional Appointment*

Michael Duckworth

*Security Federal Bank;
Augusta Metro Chamber of Commerce Appointment*

Sanford Loyd, SRSCRO Immediate Past Chair*

*Sanford Loyd, CPA, PC;
Augusta Metro Chamber of Commerce Appointment*

Dr. J. Christopher Noah, GA Representative at Large*

*(Retired);
Columbia County Commission Appointment*

Karyn Nixon, SRSCRO Secretary*

*Augusta University;
Congressional Appointment*

Dr. Lisa L. Palmer

*Augusta Technical College;
Congressional Appointment*

Susan E. Parr

*Augusta Metro Chamber of Commerce;
Augusta Metro Chamber of Commerce Appointment*

Tammy G. Shepherd

*Columbia County Chamber of Commerce;
Columbia County Chamber of Commerce Appointment*

William R. Toole

*Alfred Benesch & Company;
Augusta/Richmond County Consolidated Government Appointment*

Cal Wray

*Augusta Economic Development Authority;
Augusta Economic Development Authority Appointment*

**Executive Committee Member*



COMMUNITY REUSE ORGANIZATION

two states, one future

P.O. Box 696 | Aiken, SC 29802 | P. 803.508.7401 | F. 803.593.4296

WWW.SRSCRO.ORG